What REALLY irritates your customers

And what you can do to avoid it.

Katy Moses MD

KAM



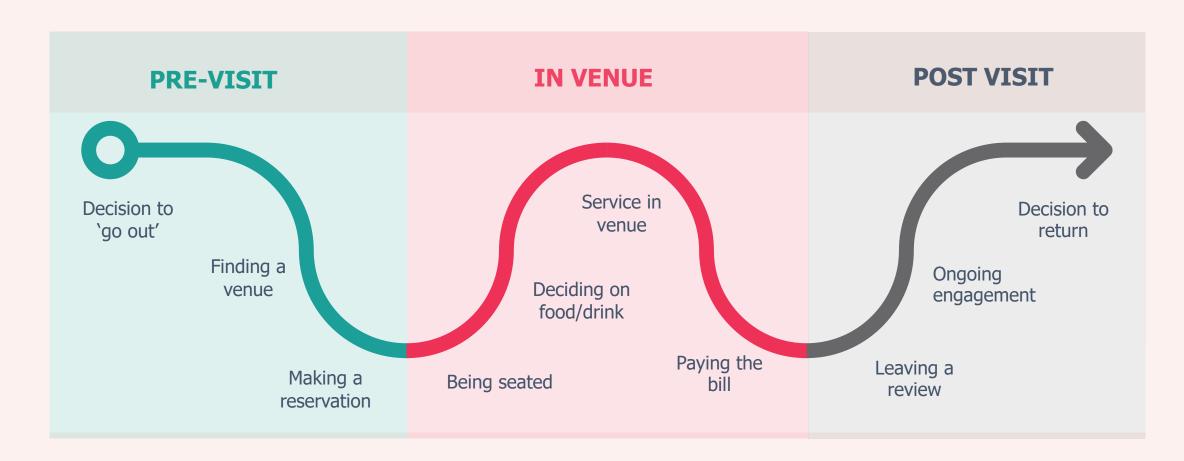
#### I MAY BE ON THE TECH STAGE...

# BUT TODAY I'M NOT TALKING TECH.

"The tech you use impresses no one.

The experience you create with it is everything."

# THERE ARE SO MANY OPPORTUNITIES TO INFLUENCE (& IRRITATE!) YOUR CUSTOMER





### WANT TO KNOW HOW TO REALLY PISS YOUR CUSTOMERS OFF?

(NB. the TOP 5 ALL happen in-venue)

Tell them the dish they want is unavailable

2. Under attentive staff

5.

Make them wait 'too long' to pay

Don't have your 'specials' written down

Make them wait 'too long' to order



# THIS IS WHERE YOU ULTIMATELY WIN OR LOSE CUSTOMERS... IN VENUE







#### WHAT CAN WE INFLUENCE IN-VENUE?



- 1. How the visit affects overall **brand sentiment**
- 2. How likely they will be to come back
- 3. What they choose to drink/eat
- **4. How much they spend** (premium options/side etc)
- 5. How long they spend in-venue
- 6. How likely they will be to **share their experience**



### MANY **VENUES** ARE CURRENTLY LOSING RETURN **VISITS**

Top experiences which have put UK adults off returning to a specific venue within the last 3 months...

- 1. Unfriendly staff
- 2. Music too loud
- Lack of atmosphere
- 4. Uncomfortable seating
- 5. Lack of healthy options

9. Poor WiFi

. . . . . .



## CERTAIN CUSTOMER GROUPS HAVE SLIGHTLY DIFFERENT NEEDS...

EG. WE'RE STILL NOT DELIVERING IN-VENUE FOR THE 'GOLDEN YEARS'

>1-in-10 Difficulties reading the menu

1-in-10 Felt 'too old' for the atmosphere

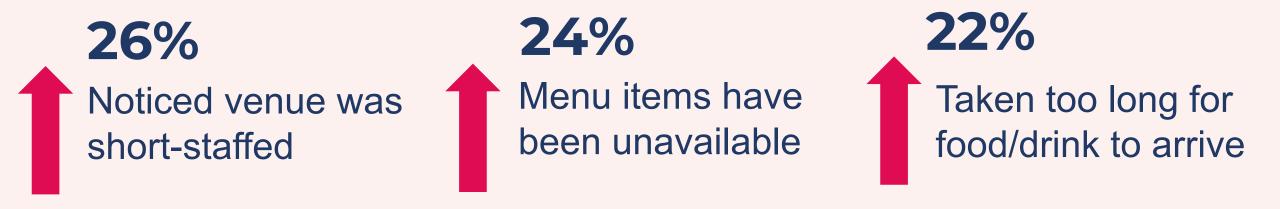
29% Music too loud





### WHAT'S THE CURRENT REALITY IN TERMS OF CUSTOMER EXPERIENCE?

(in the last 3 months)





#### INFLUENCING FOOD / DRINK CHOICE

75%

of customers make up their mind when they are IN the venue.

56%

will have also looked at food/drinks menu before arriving. (Even higher for GenZ and those with young kids.)



#### THE CURRENT REALITY IN VENUE?

## 1. A below par purchasing experience for some (Here are just some examples!)



craft beer drinkers said they are often 'overwhelmed by choice'\*



customers don't feel confident ordering wine in pubs, bars and restaurants



find choosing a wine intimidating



#### THE CURRENT REALITY?

## 2. We're missing (so many) opportunities to upsell (Here's just one example!)

**1-in-4** customers will default to tap water if they are not drinking alcohol

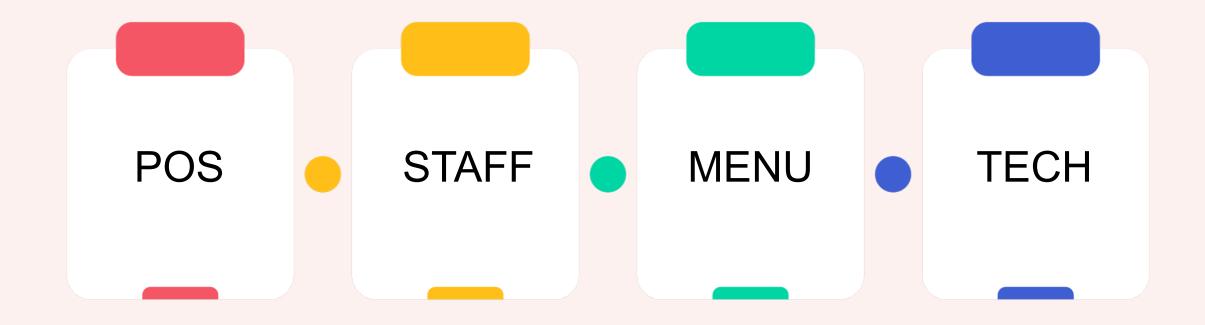
>1-in-3 visits to venues do not involve alcohol



Missed annual revenue opportunity for venues when consumers order tap water

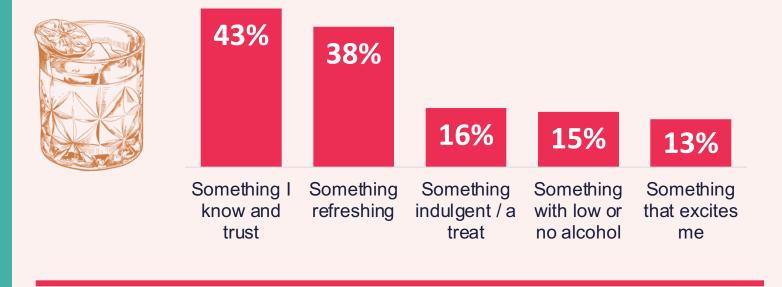


## WHAT TOOLS DO WE HAVE AT OUR DISPOSAL IN-VENUE?





### WHAT ARE PEOPLE LOOKING **FOR WHEN ORDERING?**













Something I know and trust

Something that would give me pleasure

Something to fill me up

Something indulgent / a treat

Something that excites me







55%

of customers said they noticed some form of POS on their last visit.

(48% of 55yrs+ v 76% 18-34yrs)





### MOST NOTICED POS

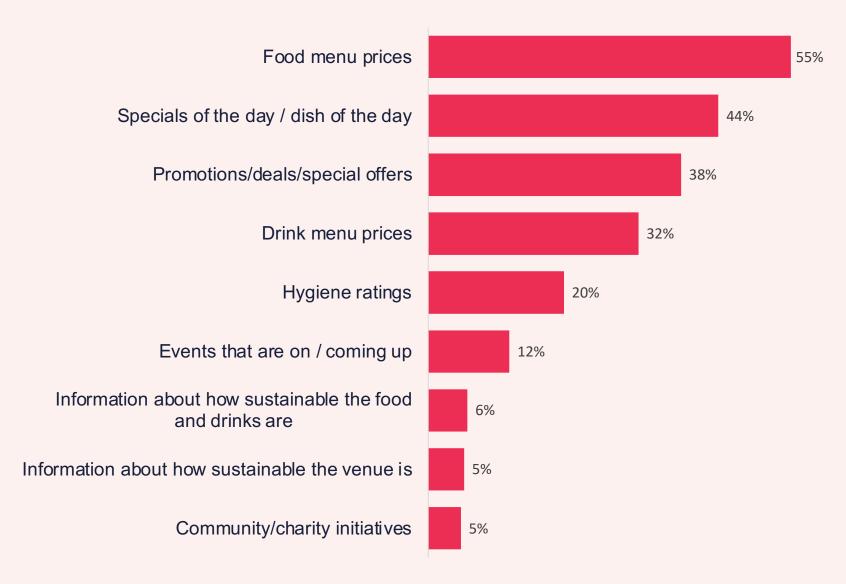
- 1. At entrance
- 2. On tables
- 3. Outside venue
- 4. At the bar
- 5. In toilets





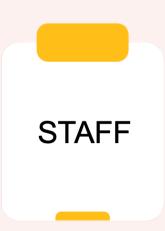
Information that customers 'actively' look for when in-venue







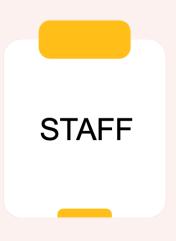




65%

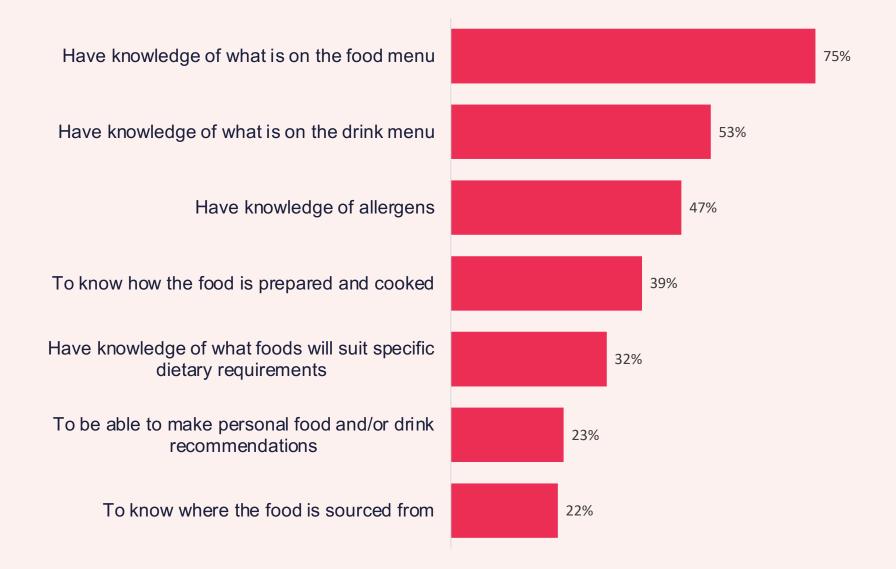
of customers are open to recommendations of certain food or drinks when ordering by staff.



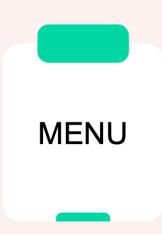


The top things which customers expect staff to be knowledgeable about...





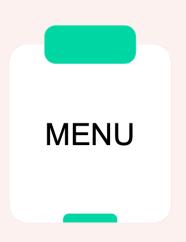




### 54%

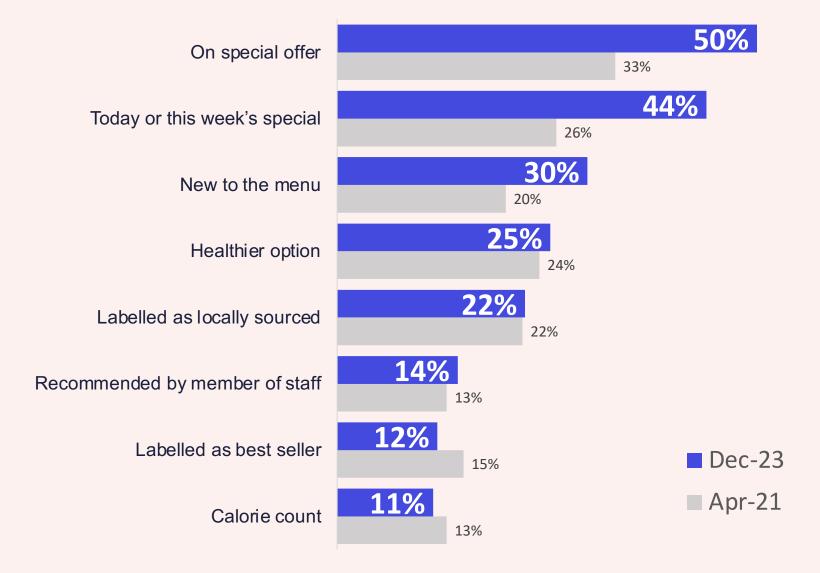
of customers say clear descriptions on the menus would encourage purchase (v 33% in 2021)





The following, if flagged against dishes on a food menu, would encourage customers to order











65%

of customers would like more detail about dishes, such as nutritional info, dietary info, origin, food miles, etc. 52%

of customers would like personal recommendations based off what they've ordered and/or what they usually have.

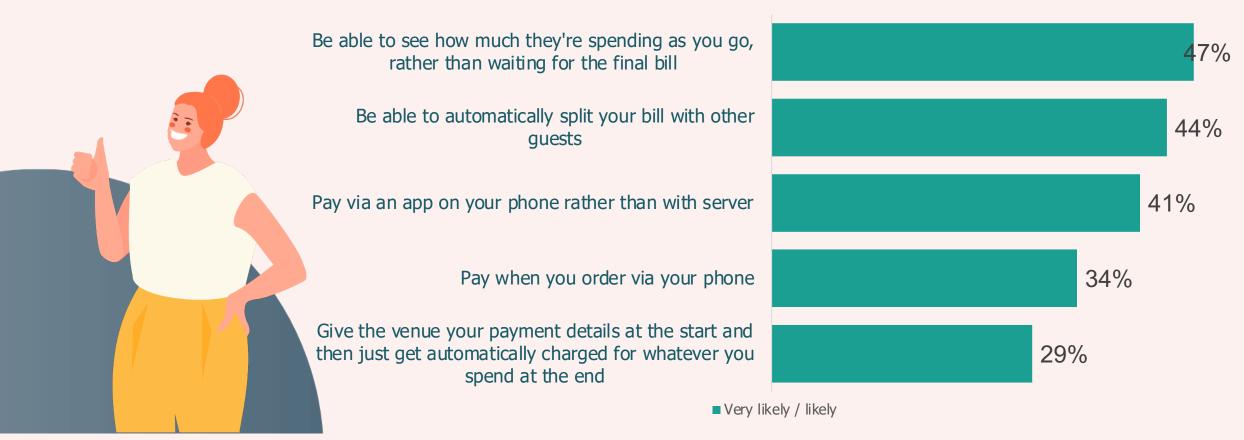
95%

of customers would like staff to be more knowledgeable about what they sell than they are currently.



#### WE'VE REACHED THE END, NOW ITS TIME TO PAY.

How likely customers are to want to do the following when paying their bill at a pub, bar or restaurant?



Source: KAM Plan to Plate 2021

#### In summary... Understand the whole journey- make sure you truly understand what's happening at each stage and then consider how tech can influence it Don't overcomplicate the customer's path to purchase- take out ANY barrier to them making (positive) decisions Your teams are your most powerful weapon but they can also do the most damage! (Use tech to free them up AND educate & empower them.) PLEASE... no tech for techs sake! Source: KAM X Paytronix - Plan to Plate 2023 Tracker (Dec 2023)

# Plan to Plate report is powered by...



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